TO STUDENTS: In the Book of the Courtier, Baldassare Castiglione aims to instruct young men on how to be an effective presence in the court of a ruler. Essentially, this is a handbook on gentlemanly behavior. As one of the assumptions of humanistic studies is that while the world changes, people stay the same, consider as you read whether you think that Castiglione’s advice is helpful for someone seeking to advance in today’s world.

From the First Book

TO MESSER ALFONSO ARIOSTO:

You ask me then to write what is to my thinking the form of courtiership most befitting a gentleman who lives at the court of princes, by which he may have the ability and knowledge perfectly to serve them in every reasonable thing, winning from them favor, and praise from other men; in short, what manner of man he ought to be who may deserve to be called a perfect Courtier without flaw....

In these books we shall follow no fixed order or rule of distinct precepts, such as are usually employed in teaching anything whatever; but after the fashion of many ancient writers, we shall revive a pleasant memory and rehearse certain discussions that were held between men singularly competent in such matters....

Count Ludovico:

"But to come to some details, I am of opinion that the principal and true profession of the Courtier ought to be that of arms; which I would have him follow actively above all else, and be known among others as bold and strong, and loyal to whomsoever he serves. And he will win a reputation for these good qualities by exercising them at all times and in all places, since one may never fail in this without severest censure. And just as among women, their fair fame once sullied never recovers its first luster, so the reputation of a gentleman who bears arms, if once it be in the least tarnished with cowardice or other disgrace, remains forever infamous before the world and full of ignominy. Therefore the more our Courtier excels in this art, the more he will be worthy of praise; and yet I do not deem essential in him that perfect knowledge of things and those other qualities that befit a commander; since this would be too wide a sea, let us be content, as we have said, with perfect loyalty and unconquered courage, and that he be always seen to possess them. For the courageous are often recognized even more in small things than in great; and frequently in perils of importance and where there are many spectators, some men are to be found, who, although their hearts be dead within them, yet, moved by shame or by the presence of others, press forward almost with their eyes shut, and do their duty God knows how. While on occasions of little moment, when they think they can avoid putting themselves in danger without being detected, they are glad to keep safe. But those who, even when they do not expect to be observed or seen or recognized by anyone, show their ardor and neglect nothing, however paltry, that may be laid to their charge, they have that strength of mind which we seek in our Courtier.

"Not that we would have him look so fierce, or go about blustering, or say that he has taken his armor to wife... because to such men as this, one might justly say that which a brave lady jestingly said in gentle company to one whom I will not name at present; who, being invited by her out of compliment to dance, refused not only that, but to listen to the music, and many other entertainments proposed to him, saying always that such silly trifles were not his business; so that at last the lady said, 'What is your business, then?' He replied with a sour look, 'To fight.' Then the lady at once said, 'Now that you are in no war and out of fighting trim, I should think it were a good thing to have yourself well oiled, and to stow yourself with all your battle harness in a closet until you be needed, lest you grow more rusty than you are;' and so, amid much laughter from the bystanders, she left the discomfited fellow to his silly presumption.
"Therefore, let the man we are seeking be very bold, stern, and always among the first, where the enemy are to be seen; and in every other place, gentle, modest, reserved, above all things avoiding ostentation and that impudent self-praise by which men ever excite hatred and disgust in all who hear them."

**Then my lord Caspar replied:**

"As for me, I have known few men excellent in anything whatever, who do not praise themselves; and it seems to me that this may well be permitted them; for when anyone who feels himself to be of worth, sees that he is not known to the ignorant by his works, he is offended that his worth should lie buried, and needs must in some way hold it up to view, in order that he may not be cheated of the fame that is the true reward... Thus among the ancient authors, whoever carries weight seldom fails to praise himself. They indeed are insufferable who do this without desert, but such we do not presume our Courtier to be."

**The Count then said:**

"If you heard what I said, it was impudent and indiscriminate self-praise that I censured: and as you say, we surely ought not to form a bad opinion of a brave man who praises himself modestly, nay we ought rather to regard such praise as better evidence than if it came from the mouth of others. I say, however, that he, who in praising himself runs into no error and incurs no annoyance or envy at the hands of those that hear him, is a very discreet man indeed and merits praise from others in addition to that which he bestows upon himself; because it is a very difficult matter."

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**Then the Count said:**

"As subjects always copy the customs of their superiors, it may be that, as you say, the French will yet come to esteem letters at their true worth: whereto they may easily be persuaded, if they will but listen to reason; since nothing is by nature more desirable for men, or more proper to them, than knowledge, which it is great folly to say or believe is not always a good thing.

"And if I were speaking with them, or with others who had an opinion contrary to mine, I should strive to show them how useful and necessary letters are to our life and dignity, having indeed been granted by God to men as a crowning gift. Nor should I lack instances of many excellent commanders of antiquity, who all added the ornament of letters to the valor of their arms.

"Thus you know Alexander held Homer in such veneration that he always kept the *Iliad* by his bedside; and he devoted the greatest attention not only to these studies but to philosophical speculation under Aristotle's guidance. Alcibiades enlarged his natural aptitudes and made them greater by means of letters and the teachings of Socrates. The care that Caesar gave to study is also attested by the surviving works that he divinely wrote. It is said that Scipio Africanus always kept in his hand the works of Xenophon, wherein the perfect king is portrayed under the name of Cyrus...

"However it is superfluous to tell you this, for I well know that you all see how wrong the French are in thinking that letters are injurious to arms. You know that glory is the true stimulus to great and hazardous deeds of war, and whoso is moved thereto by gain or other motive, besides doing nothing good, deserves not to be called a gentleman... And true glory is that which is preserved in the sacred treasure-house of letters, as everyone may understand except those unfortunates who have never enjoyed them.

"What soul is there so abject, timid and humble, that when he reads of the deeds of Caesar, Alexander, Scipio, Hannibal, and many others, is not inflamed by an ardent desire to be like them, and does not make small account of this frail two days' life, in order to win the almost eternal life of fame, which in spite of death makes him live in far greater glory than before? But he who does not feel the delight of letters, cannot either know how great is the glory they so long preserve, and measures it by the life of one man or two, because his memory runs no further...."
"I would have [the Courtier] more than passably accomplished in letters, at least in those studies that are called the humanities, and conversant not only with the Latin language but with the Greek, for the sake of the many different things that have been admirably written therein. Let him be well versed in the poets, and not less in the orators and historians, and also proficient in writing verse and prose, especially in this vulgar tongue of ours; for besides the enjoyment he will find in it, he will by this means never lack agreeable entertainment with ladies, who are usually fond of such things. And if other occupations or want of study prevent his reaching such perfection as to render his writings worthy of great praise, let him be careful to suppress them so that others may not laugh at him, and let him show them only to a friend whom he can trust: because they will at least be of this service to him, that the exercise will enable him to judge the work of others. For it very rarely happens that a man who is not accustomed to write, however learned he may be, can ever quite appreciate the toil and industry of writers, or taste the sweetness and excellence of style, and those latent niceties that are often found in the ancients.

"Moreover these studies will also make him fluent, and as Aristippus said to the tyrant, confident and assured in speaking with everyone. Hence I would have our Courtier keep one precept fixed in mind; which is that in this and everything else he should be always on his guard, and diffident rather than forward, and that he should keep from falsely persuading himself that he knows that which he does not know. For by nature we all are fonder of praise than we ought to be, and our ears love the melody of words that praise us more than any other sweet song or sound; and thus, like sirens’ voices, they are often the cause of shipwreck to him who does not close his ears to such deceptive harmony. Among the ancient sages this danger was recognized, and books were written showing in what way the true friend may be distinguished from the flatterer. But what does this avail, if there be many, nay a host, of those who clearly perceive that they are flattered, yet love him who flatters them, and hold him in hatred who tells them the truth? And often when they find him who praises them too sparing in his words, they even help him and say such things of themselves, that the flatterer is put to shame, most impudent though he be.

**From the Third Book**

**Then my lady Duchess said:**

“Do not wander from your subject, my lord Magnifico, but hold to the order given you and describe the Court Lady, to the end that so noble a Lady as this may have someone competent to serve her worthily.”

**The Magnifico continued:**

“Then, my Lady, to show that your commands have power to induce me to essay even that which I know not how to do, I will speak of this excellent Lady as I would have her…”

"And although my lord Gaspar has said that the same rules which are set for the Courtier, serve also for the Lady. I am of another mind for while some qualities are common to both and as necessary to man as to woman, there are nevertheless some others that befit woman more than man, and some are befitting man to which she ought to be wholly a stranger. The same I say of bodily exercises; but above all, methinks that in her ways, manners, words, gestures and bearing, a woman ought to be very unlike a man; for just as it befits him to show a certain stout and sturdy manliness, so it is becoming in a woman to have a soft and dainty tenderness with an air of womanly sweetness in her every movement, which, in her going or staying or saying what you will, shall always make her seem the woman, without any likeness of a man.

"Now, if this precept be added to the rules that these gentlemen have taught the Courtier, I certainly think she ought to be able to profit by many of them, and to adorn herself with admirable accomplishments, as my lord Gaspar says. For I believe that many faculties of the mind are as necessary to woman as to man; likewise gentle birth, to avoid affectation, to be naturally graceful in all her doings,
to be mannerly, clever, prudent, not arrogant, not envious, not slanderous, not vain, not quarrelsome, not silly, to know how to win and keep the favor of her mistress and of all others, to practice well and gracefully the exercises that befit women. I am quite of the opinion, too, that beauty is more necessary to her than to the Courtier, for in truth that woman lacks much who lacks beauty. Then, too, she ought to be more circumspect and take greater care not to give occasion for evil being said of her, and so to act that she may not only escape a stain of guilt but even of suspicion, for a woman has not so many ways of defending herself against false imputations as has a man.

“But as Count Ludovico has explained very minutely the chief profession of the Courtier, and has insisted it be that of arms, I think it is also fitting to tell what in my judgment is that of the Court Lady, and when I have done this, I shall think myself quit of the greater part of my duty.

“Laying aside, then, those virtues of the mind that she ought to have in common with the Courtier (such as prudence, magnanimity, continence, and many others), and likewise those qualities that befit all women (such as kindness, discretion, ability to manage her husband’s property and her” house and children if she be married, and all those capacities that are requisite in a good housewife), I say that in a lady who lives at court I think above all else a certain pleasant affability is befitting, whereby she may be able to entertain politely every sort of man with agreeable and seemly converse, suited to the time and place, and to the rank of the person with whom she may speak, uniting with calm and modest manners, and with that seemliness which should ever dispose all her actions, a quick vivacity of spirit whereby she may show herself alien to all indelicacy; but with such a kindly manner as shall make us think her no less chaste, prudent and benign, than agreeable, witty and discreet: and so she must preserve a certain mean (difficult and composed almost of contraries), and must barely touch certain limits but not pass them.

"Thus, in her wish to be thought good and pure, the Lady ought not to be so coy and seem so to abhor company and talk that are a little free, as to take her leave as soon as she finds herself therein; for it might easily be thought that she was pretending to be thus austere in order to hide something about herself which she feared others might come to know; and such prudish manners are always odious. Nor ought she, on the other hand, for the sake of showing herself free and agreeable, to utter unseemly words or practice a certain wild and unbridled familiarity and ways likely to make that believed of her which perhaps is not true; but when she is present at such talk, she ought to listen with a little blush and shame.

"Likewise she ought to avoid an error into which I have seen many women fall, which is that of saying and of willingly listening to evil about other women. For those women who, on hearing the unseemly ways of other women described, grow angry thereat and seem to disbelieve it and to regard it almost monstrous that a woman should be immodest, — they, by accounting the offence so heinous, give reason to think that they do not commit it. But those who go about continually prying into other women’s intrigues, and narrate them so minutely and with such zest, seem to be envious of them and to wish that everyone may know it, to the end that like matters may not be reckoned as a fault in their own case; and thus they fall into certain laughs and ways that show they then feel greatest pleasure. And hence it comes that men, while seeming to listen gladly, usually hold such women in small respect and have very little regard for them, and think these ways of theirs are an invitation to advance farther, and thus often go such lengths with them as bring them deserved reproach, and finally esteem them so lightly as to despise their company and even find them tedious.

"And on the other hand, there is no man so shameless and insolent as not to have reverence for those women who are esteemed good and virtuous; because this gravity (tempered with wisdom and goodness) is as it were a shield against the insolence and coarseness of the presumptuous. Thus, we see that a word or laugh or act of kindness (however small it be) from a virtuous woman is more prized by everyone, than all the endearments and caresses of those who show their lack of shame so openly.”